

Forward Looking Language Statement

This presentation includes forward-looking statements regarding our business, financial guidance and the therapeutic and commercial potential of SPINRAZA® (nusinersen), TEGSEDI® (inotersen), WAYLIVRA® (volanesorsen) and lonis' technologies and products in development, including the business of Akcea Therapeutics, Inc., Ionis' majority owned affiliate. Any statement describing Ionis' goals, expectations, financial or other projections, intentions or beliefs is a forward-looking statement and should be considered an at-risk statement. Such statements are subject to certain risks and uncertainties, particularly those inherent in the process of discovering, developing and commercializing medicines that are safe and effective for use as human therapeutics, and in the endeavor of building a business around such medicines. Ionis' forward-looking statements also involve assumptions that, if they never materialize or prove correct, could cause its results to differ materially from those expressed or implied by such forward-looking statements. Although Ionis' forward-looking statements reflect the good faith judgment of its management, these statements are based only on facts and factors currently known by Ionis. As a result, you are cautioned not to rely on these forward-looking statements. These and other risks concerning Ionis' programs are described in additional detail in Ionis' annual report on Form 10-K for the year ended December 31, 2018 and our most recent Form 10-Q quarterly filing, which are on file with the SEC. Copies of these and other documents are available at www.ionispharma.com.

In this presentation, unless the context requires otherwise, "Ionis," "Company," "we," "our," and "us" refers to Ionis Pharmaceuticals and its subsidiaries.

Ionis Pharmaceuticals™ is a trademark of Ionis Pharmaceuticals, Inc. Akcea Therapeutics® is a registered trademark of Akcea Therapeutics, Inc. TEGSEDI® is a trademark of Akcea Therapeutics, Inc. WAYLIVRA® is a registered trademark of Akcea Therapeutics, Inc. SPINRAZA® is a registered trademark of Biogen.

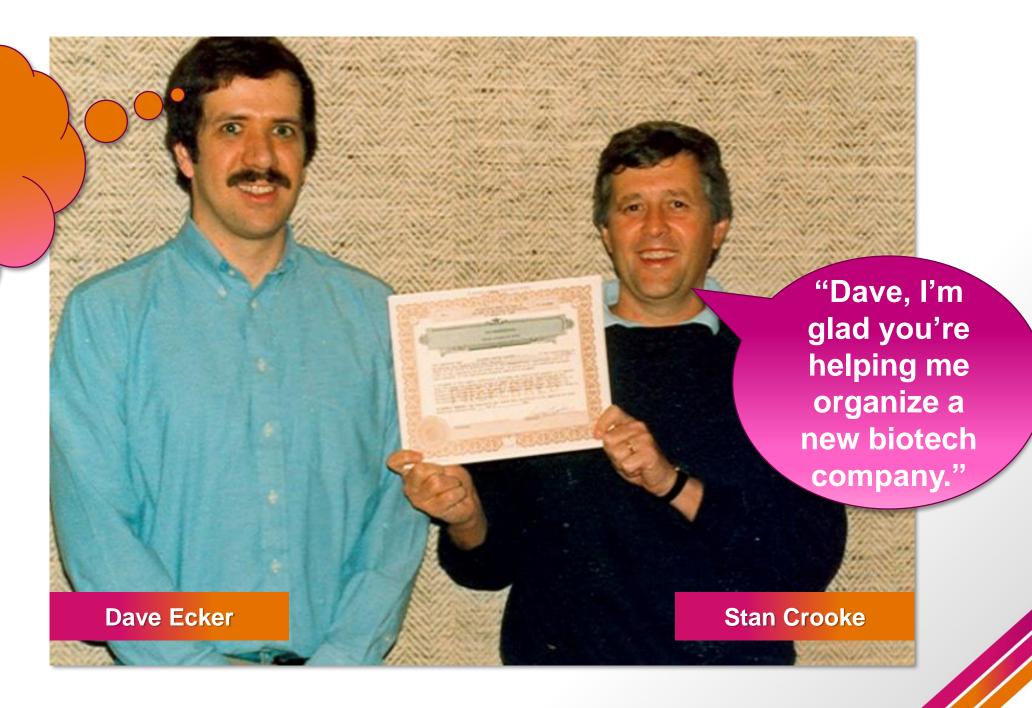


30 Years: Our Extraordinary Journey





Sure, it's not like I'm signing up for 20+ years.

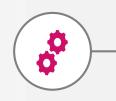




Ionis: Delivering Hope to Patients



Create and advance a new platform for drug discovery: Antisense



Create a small, elite, focused R&D organization committed to innovation



Create a culture with a prolonged cycle of innovation focused on delivering benefit to patients, covering a broad range of diseases







Ionis: The Leader in RNA-Targeted Drug Discovery Technology, Focused on Innovation and Value Creation

Pioneer of RNA technology

Novel business model

Culture of YES

30 years advancing our technology

Ever-better performance

Greater commercial opportunities

3 commercial medicines

40+ in development

4+ in Phase 3 planned by YE 2019

10+ in Phase 3 potentially by YE 2020



Ionis: The Leader in RNA-Targeted Drug Discovery Technology, Focused on Innovation and Value Creation

Pioneer of RNA technology

30 years advancing our technology

3 commercial medicines

40+ in development

SUSTAINABLY PROFITABLE

Culture of YES

Greater commercial opportunities

10+ in Phase 3 potentially by YE 2020



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2018 and 2019 (1 of 4)

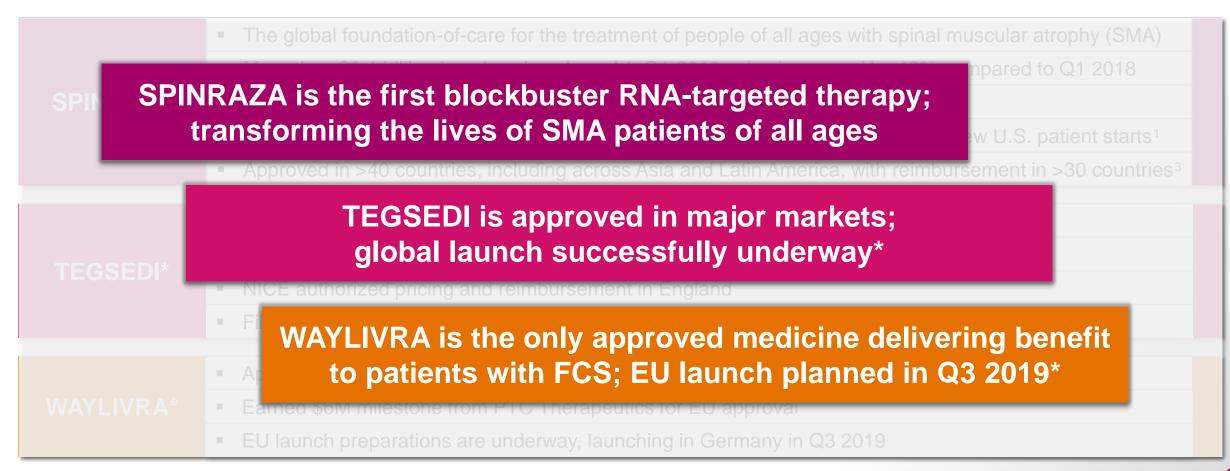
SPINRAZA	■ The global foundation-of-care for the treatment of people of all ages with spinal muscular atrophy (SMA)			
	■ More than \$3.1 billion in sales since launch¹; Q1 2019 sales increased by 42% compared to Q1 2018			
	 Over 7,500 patients on treatment² 			
	 Over 1,000 adult SMA patients on SPINRAZA in the U.S., accounted for 50% of new U.S. patient starts¹ 			
	 Approved in >40 countries, including across Asia and Latin America, with reimbursement in >30 countries³ 			
	Approved in the U.S., EU and Canada in 2018			
TEGSEDI*	■ Earned revenue of \$9M since launch in late 2018			
	 NICE authorized pricing and reimbursement in England 			
	 Filed and granted priority review in Brazil through PTC Therapeutics 			
	 Approved in the EU 			
WAYLIVRA*	 Earned \$6M milestone from PTC Therapeutics for EU approval 			

EU launch preparations are underway, launching in Germany in Q3 2019

*Commercialized by Akcea



2018 and 2019 (1 of 4)



*Commercialized by Akcea

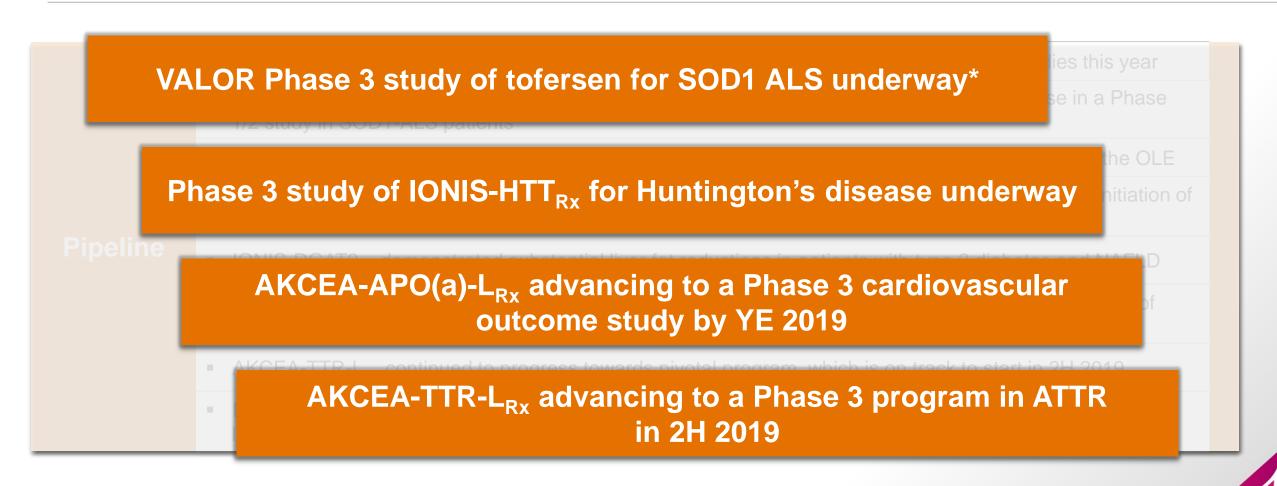


2018 and 2019 (2 of 4)

Advanced 2 medicines into Phase 3 studies; plus 2 medicines on track to enter Phase 3 studies this year Tofersen (IONIS-SOD1_{Rx}) demonstrated trends towards clinical benefit in measures of disease in a Phase 1/2 study in SOD1-ALS patients IONIS-HTT_{Rx} (RG6042) demonstrated sustained mHTT lowering through 9 months of treatment in the OLE Earned \$150 million when Novartis licensed AKCEA-APO(a)-L_{Rx} based on positive Phase 2 data; initiation of Phase 3 cardiovascular outcomes study ongoing **Pipeline** IONIS-DGAT2_{Rx} demonstrated substantial liver fat reductions in patients with type 2 diabetes and NAFLD Danvatirsen in combination with durvalumab demonstrated a response rate approximately double that of durvalumab alone in a Phase 2 study in patients with head and neck cancer AKCEA-TTR-L_{Ry} continued to progress towards pivotal program, which is on track to start in 2H 2019 Initiated clinical studies with IONIS-GHR- L_{Rx} , IONIS-C9_{Rx}, IONIS-FXI- L_{Rx} IONIS-ENAC-2.5_{Rx} and IONIS-AZ4-2.5-L_R



2018 and 2019 (2 of 4)





2018 and 2019 (3 of 4)

Technology	 Advanced 3 new chemical classes: Generation 2.5, Generation 2+ LICA, and Generation 2.5 LICA
	Enabled respiratory delivery
	Discovered new ASO mechanisms
	 Created new LICAs, e.g. pancreas LICA
	 Created new chemical approaches that increased therapeutic margins and further improved efficiency of ASO drug discovery



2018 and 2019 (3 of 4)



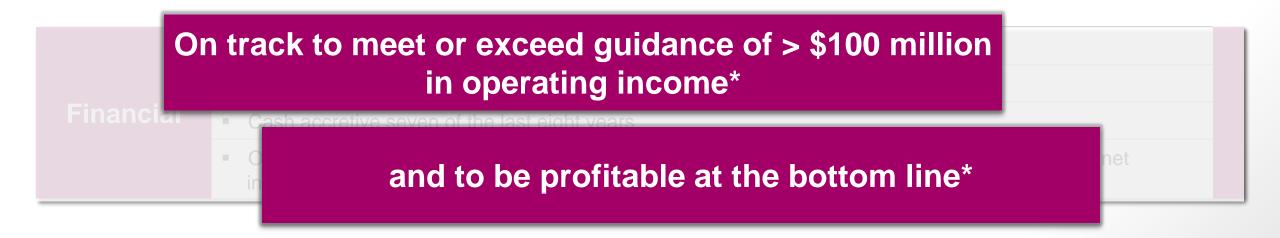


2018 and 2019 (4 of 4)

Financial	 Achieved 7th consecutive year of revenue growth in 2018
	 Achieved 3rd consecutive year of non-GAAP operating profitability in 2018
	Cash accretive seven of the last eight years
	 On track to meet or exceed 2019 guidance of >\$725M revenue, >\$100M operating income* and net income*



2018 and 2019 (4 of 4)





Strong Financial Performance

Resulting from Prolific Innovation and Intelligent Business Strategy

In Q1 2019...

\$297 million in revenue

more than doubled over Q1 2018

\$167 million

of operating income*

\$126 million of net income*



\$60 million

royalty revenues increased by 46% over Q1 2018

\$2.3 billion of cash

Enabling investment in commercial products and pipeline

On Track to Meet or Exceed 2019 Financial Guidance



Delivering Value Today and in the Future

Growing Profits While Investing in Value-Focused Innovation



Delivering Value Today and in the Future

Growing Profits While Investing in Value-Focused Innovation

POSITIONED FOR SUBSTANTIAL GROWTH

DRIVEN BY...





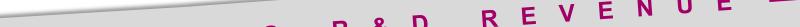














The Foundation-of-Care for SMA Patients of All Ages

> 7,500 patients now on therapy worldwide, some for up to 6 years*

Earlier and/or longer treatment = greater benefit

>\$3.1 billion** in sales since launch and growing

Blockbuster medicine, commercialized by Biogen





The Foundation-of-Care and Trusted Leader in SMA Therapy

SMA BEFORE **SPINRAZA**

SMA AFTER **SPINRAZA**





The Foundation-of-Care and Trusted Leader in SMA Therapy

SMA BEFORE **SPINRAZA**

SMA AFTER **SPINRAZA**

Most common genetic cause of infant death

Most babies achieving normal milestones with pre-symptomatic treatment

Progressive degeneration and dependence

Patients gaining strength and improved quality of life

Delayed diagnosis

Newborn screening beginning to provide earlier diagnosis and treatment

We are working with Biogen on SMA follow-on medicines with less frequent dosing





Only Subcutaneous Medicine for hATTR Polyneuropathy

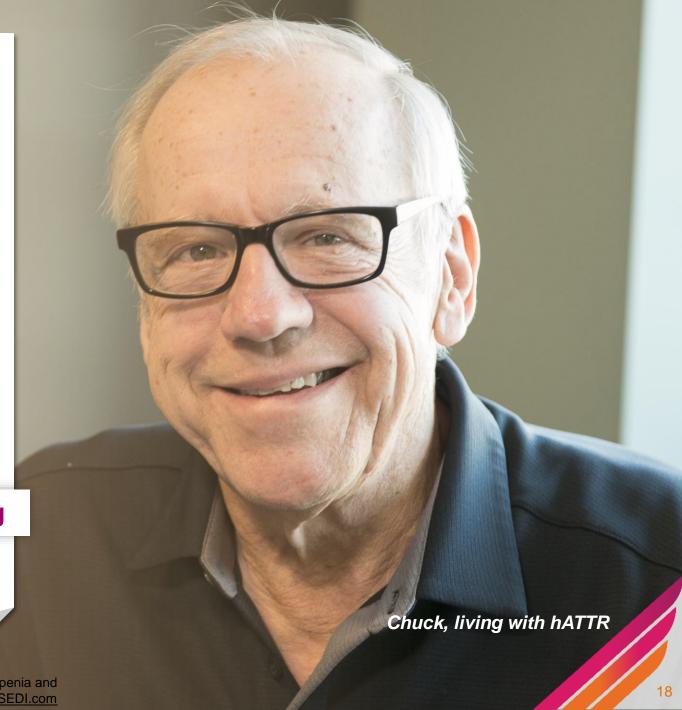
Provides the freedom to treat anytime, anywhere

Launched in major markets

\$9 million* in sales since launch and growing

First approved medicine in TTR Franchise

Commercialized by Akcea



TEGSEDI: Multi-Country Launch Underway*

Reimbursement progressing well

Prescriptions coming from cardiologists, neurologists and hematologists

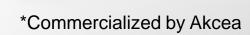














The Only Approved Treatment for FCS*

Familial Chylomicronemia Syndrome (FCS), a Severe, Devastating Disease



FCS caused by extremely high triglyceride (TG) levels



Potentially fatal, acute pancreatitis and chronic abdominal pain



TG and symptoms not meaningfully improved with TG-lowering therapies



~ 3,000 – 5,000 FCS patients worldwide, ~1,000 patients in the EU

*Commercialized by Akcea





Only Approved Medicine for People with FCS



Only medicine to show substantial TG reduction in people with FCS*

EU launch planned for Q3 2019 in Germany

Launch in additional EU countries planned for 2020

Discussions continue with the FDA Commercialized by Akcea



WAYLIVRA Next Steps



EU launch in Q3 2019 starting in Germany, additional EU countries planned for 2020*



Confirm regulatory path forward with FDA



Complete BROADEN study in FPL in mid-2019



Delivering Value Today and in the Future

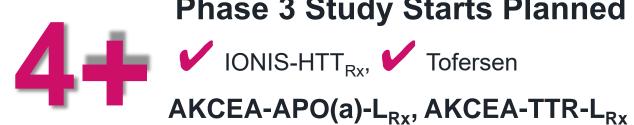
Multiple Value Inflection Points in 2019

Commercial Medicines with Growing Revenue









Phase 3 Study Starts Planned







Phase 2 Study Readouts Planned



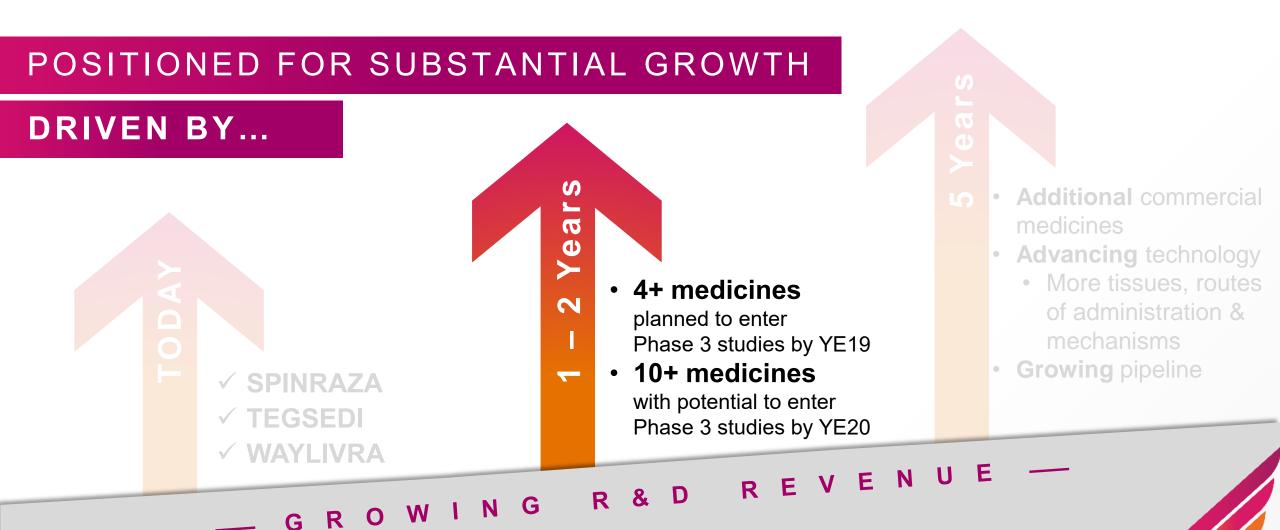


Danvatirsen, IONIS-FXI_{Rx}, AKCEA-TTR-L_{Rx}, IONIS-HBV_{Rx}, and more



Delivering Value Today and in the Future

Growing Profits While Investing in Value-Focused Innovation



Poised to Deliver the Next Wave of Commercial Opportunities

At Least 4 Medicines Planned To Enter Phase 3 This Year

MEDICINE	INDICATION	PARTNER
✓ IONIS-HTT _{Rx} (RG6042)	Huntington's disease	Roche
✓ Tofersen (IONIS-SOD1 _{Rx} /BIIB067)	Amyotrophic lateral sclerosis	Biogen
✓ AKCEA-APO(a)-L _{Rx}	Cardiovascular disease	Akcea / Novartis
✓ AKCEA-TTR-L _{Rx}	Transthyretin amyloidosis	Akcea
$IONIS ext{-}HBV_Rx/IONIS ext{-}HBV ext{-}L_Rx$	Hepatitis B virus infection	GSK
Danvatirsen (IONIS-STAT3-2.5 _{Rx})	Cancer	AstraZeneca
AKCEA-APOCIII-L _{Rx}	Cardiovascular disease	Akcea / Novartis
IONIS-MAPT _{Rx} (BIIB080)	Alzheimer's disease/ Frontotemporal dementia	Biogen
IONIS-FXI _{Rx} / IONIS-FXI-L _{Rx}	Clotting disorders	Bayer
AKCEA-ANGPTL3-L _{Rx}	Cardiometabolic disorders	Akcea / Ionis
IONIS-GHR-L _{Rx}	Acromegaly	Ionis



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✓ AKCEA-TTR-L _{Rx}	Transthyretin amyloidosis	Akcea
IONIS-HBV _{Rx} / IONIS-HBV-L _{Rx}	Hepatitis B virus infection	GSK
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IONIS-HTT_{Rx} (RG6042)

Potential Breakthrough Medicine for Huntington's Disease (HD)





$IONIS-HTT_{Rx}$ (RG6042)

Potential Breakthrough Medicine for Huntington's Disease (HD)

- Potentially the first disease-modifying medicine for HD
- ~30,000 symptomatic patients in the U.S., similar number in EU
- Robust reductions in mutant huntingtin protein (mHTT)*
- mHTT reduction correlated with improvement in clinical measures of HD**
- Favorable safety and tolerability profile*



$IONIS-HTT_{Rx}$ (RG6042)

Next Steps

- Complete Phase 3 program
- Present results from ongoing open label extension study
- Roche planning to engage with regulators regarding the potential for an accelerated path to patients





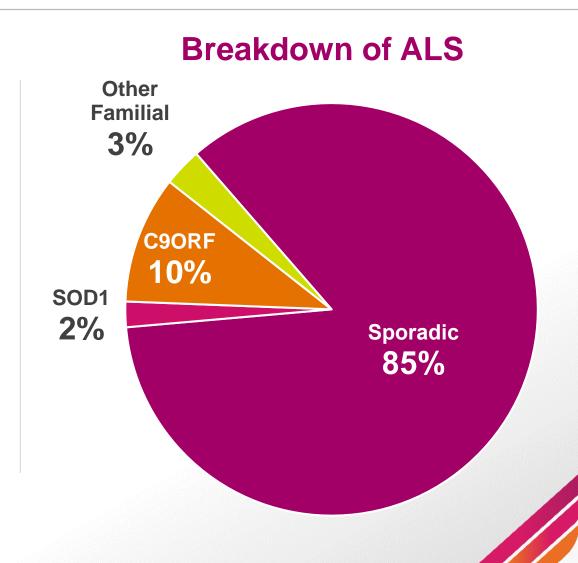
Amyotrophic Lateral Sclerosis (ALS)

A Fatal Disease with a Tremendous Unmet Medical Need

Genetic forms (familial) and non-genetic forms (sporadic) of ALS exist

- Approximately 15% of ALS cases have genetic causes
 - More than 1,000 ALS patients diagnosed with SOD1 mutations
- Devastating and rapidly progressing disease
- Patients become paralyzed, yet still have normal cognitive abilities
- Patients usually die of their disease within
 2 to 5 years from symptom onset





Tofersen (IONIS-SOD1_{Rx})

First Genetically Targeted Therapy Demonstrating Trends Towards Benefit in ALS

- Treatment with tofersen demonstrated statistically significant SOD1 reductions in the cerebrospinal fluid*
- Tofersen (100 mg) demonstrated numerical trends towards slowing decline in clinical function, respiratory function and measures of strength after only 3 months of treatment and was well tolerated*
- VALOR Phase 3 study initiated by Biogen in adult ALS patients with SOD1 mutations**

Innovative Phase 3 study with potential to support rapid path to patients**



^{**}Biogen is collaborating with regulators to further define the scope of the clinical data package required to support the registration of tofersen

Tofersen (IONIS-SOD1_{Rx})

Next Steps

- Complete ongoing VALOR Phase 3 study supporting a potential fast path to patients
- Biogen collaborating with regulators to further define the scope of the clinical package required to support registration for marketing approval

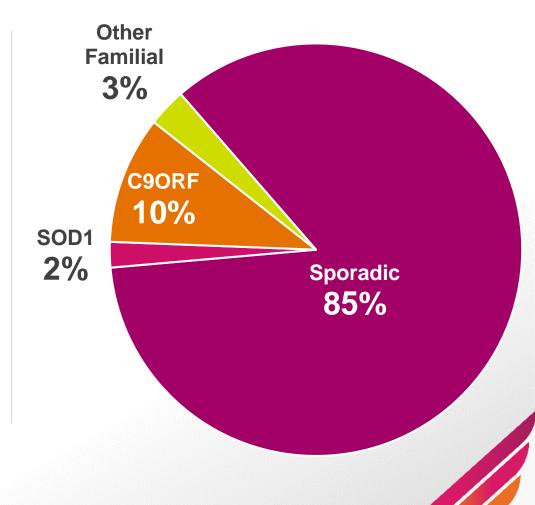


Ionis and Biogen

Committed to Treating Patients with All Forms of ALS

- Tofersen: The first to demonstrate significant reductions in SOD1 and trends in slowing of disease progression
- IONIS-C9_{Rx}: Clinical study ongoing in C9-familial ALS (initiated Q4 2018)
- Programs advancing focused on treating all forms of ALS (e.g., sporadic)

Breakdown of ALS







Lipoprotein(a)

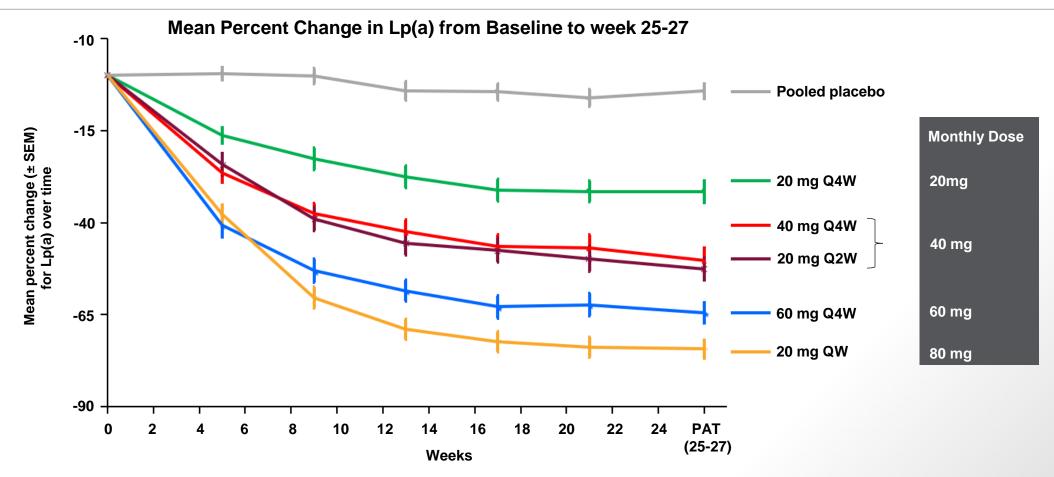
A Major Untreated Risk Factor for Cardiovascular Disease (CVD)

- Lp(a) level genetically determined at birth
- No approved pharmacological therapies
- > 8 million people worldwide that have Lp(a) driven CVD



AKCEA-APO(a)-L_{Rx} (TQJ230) Phase 2 Study

Significant Dose-Dependent Lp(a) Reductions Achieved at All Doses and Frequencies





98% of patients receiving dose planned for Phase 3 achieved Lp(a) levels below cardiovascular disease risk threshold

AKCEA-APO(a)-L_{Rx} (TQJ230) Phase 2 Study*

The Largest and Longest Study Conducted in Patients with Lp(a)-Driven CVD

- Robust, dose-dependent and durable reductions in Lp(a) levels in patients treated for 6 months, with some patients treated for up to 1 year
 - Same study population to be evaluated in planned Phase 3 cardiovascular outcomes study
- Reduced Lp(a) levels below threshold levels associated with CVD in nearly all patients at high dose
 - 80 mg monthly dose chosen for planned Phase 3 cardiovascular outcomes study
- Favorable safety and tolerability profile and excellent compliance
 - Approximately 90% of patients completed treatment
 - Comparable discontinuation between the active and placebo groups
- Convenient, once monthly, low volume, subcutaneous dose



AKCEA-APO(a)- L_{Rx} (TQJ230)

Next Steps

- Novartis' activities are underway to initiate a Phase 3 cardiovascular outcomes study this year
 - First patients expected to initiate treatment early 2020
- Novartis is also investing in a study to identify patients and characterize the course of their disease

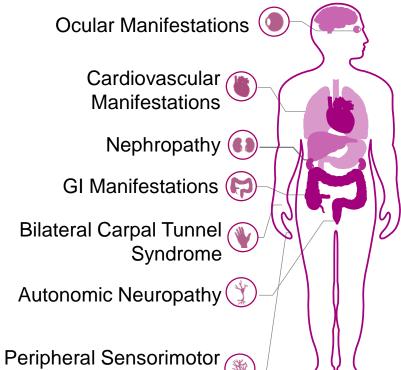




TTR Amyloidosis (ATTR)

A Devastating and Fatal Disease





ATTR is a fatal disease affecting over 200,000 patients worldwide^{1,2}

ATTR is a disease marked by the formation of TTR amyloid deposits leading to multi-organ failure^{1,2}

ATTR patients suffer from progressive neuropathy, cardiac disease, nephropathy and gastrointestinal symptoms

ATTR is a progressive disease resulting in a rapid decline in quality of life and a 3 – 15 year³ life expectancy and 2 – 5 years⁴ with cardiac involvement



Neuropathy

Inotersen in Patients with ATTR Cardiomyopathy (ATTR-CM)

Benson Investigator Initiated Study (Indiana University School of Medicine)

Single center, investigator trial in 33 patients* with ATTR-CM

Objective is to evaluate **long-term safety & clinical efficacy**** in patients with ATTR-CM

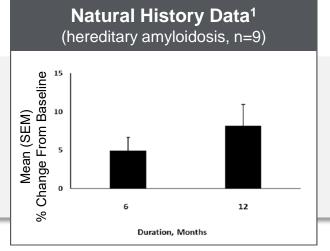
Inotersen 300 mg subcutaneous weekly (no loading dose)

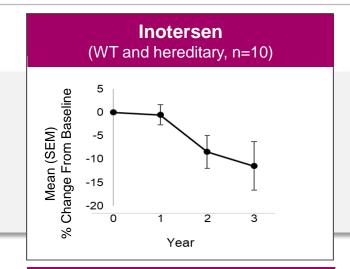


Inotersen in Patients with ATTR-CM

Improvements or Stabilization Observed in Dr. Benson's Investigator Initiated Study

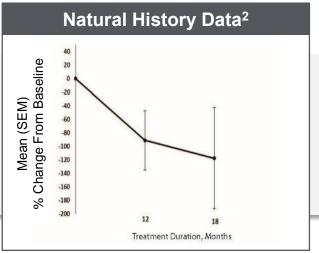
Increasing Left Ventricular Mass (LVM)

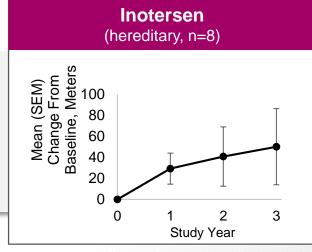




Decreasing Left Ventricular Mass (LVM)

Declining 6 minute walk distance (6MWT)





Improving 6 minute walk distance (6MWT)



AKCEA-TTR-L_{Rx}*

In Development to Treat Patients with All Forms of TTR Amyloidosis

- Utilizes our most advanced LICA chemistry, providing high potency with greatly improved convenience and tolerability
- Phase 1/2 study underway in all forms of TTR amyloidosis
 - Robust TTR reductions > 90% observed and well tolerated
 - Phase 1 study expected to complete in 2H 2019



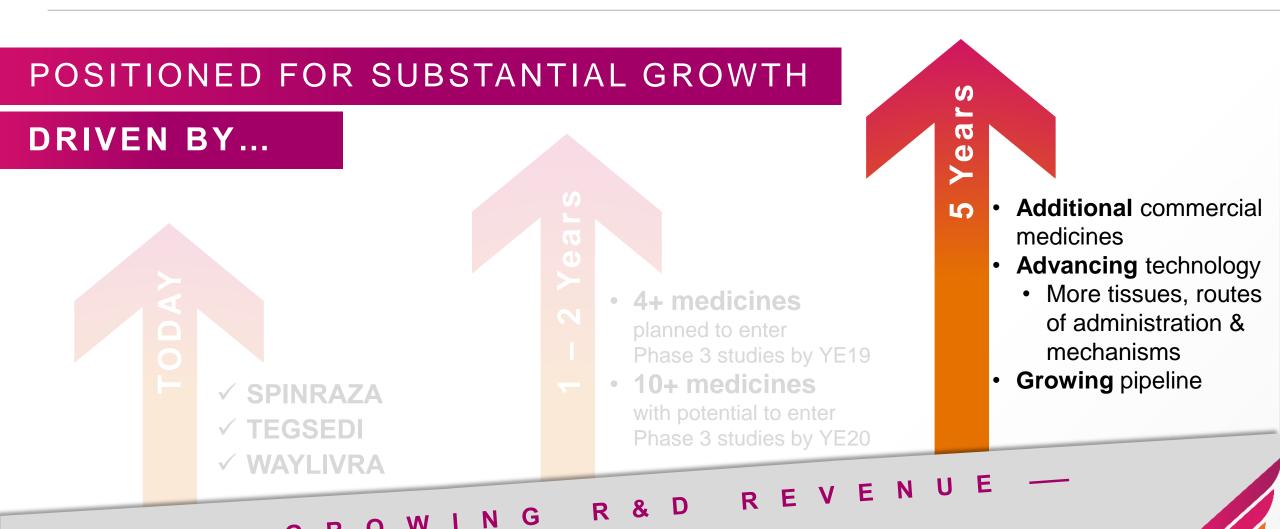
AKCEA-TTR-L_{Rx} Initiating Pivotal Study in 2019

- Productive discussions with regulatory authorities
- Initiate rapid pivotal study in hATTR polyneuropathy in 2H 2019
- Initiate Phase 3 study in ATTR cardiomyopathy in 2H 2019

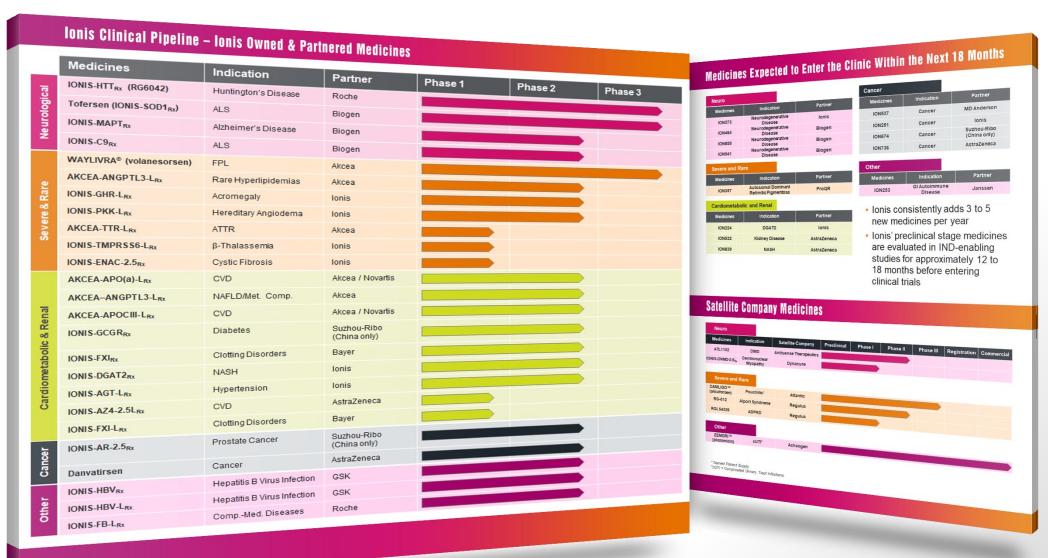


Delivering Value Today and in the Future

Growing Profits While Investing in Value-Focused Innovation

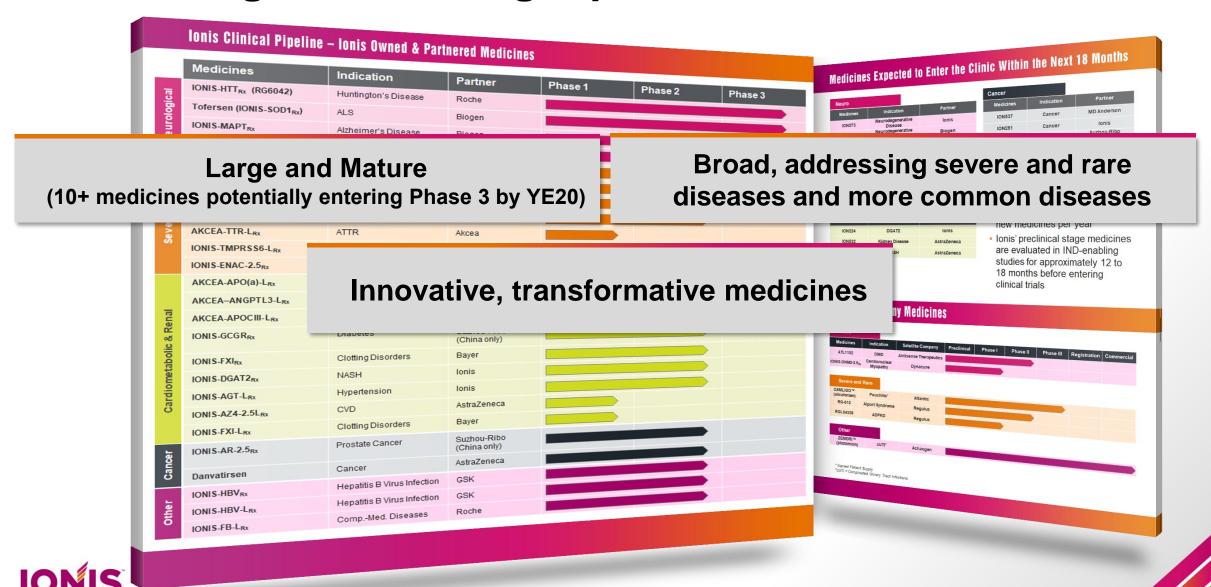


Advancing and Growing Pipeline of Over 40 Medicines





Advancing and Growing Pipeline of Over 40 Medicines





In the Beginning

First Lab Space in Sorrento Valley







Technology

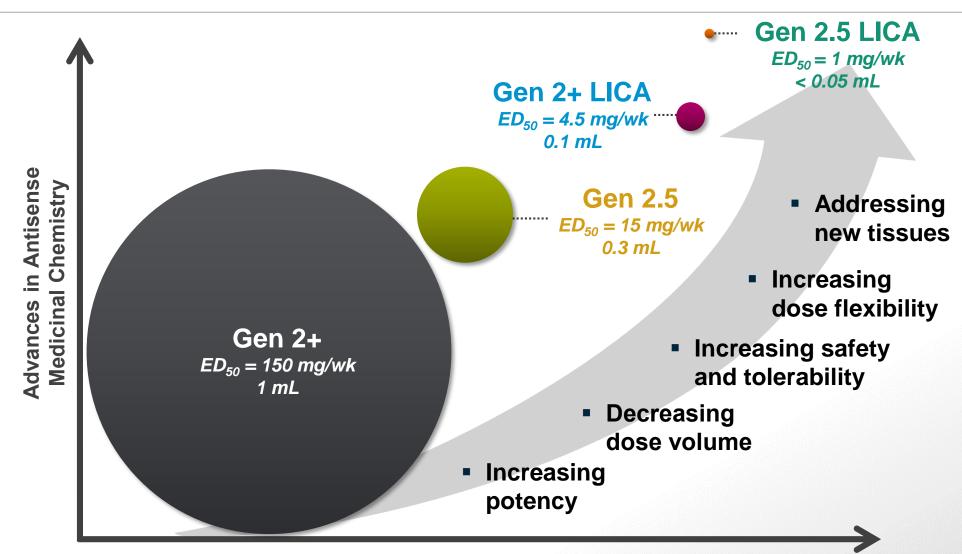
We Set Out to Create and Advance a New Platform for Drug Discovery

Antisense

- Invest broadly and deeply in every element necessary to create a new platform
- Identify potential problems and solve them
- Retain outstanding people to assure that we retain knowledge and experience



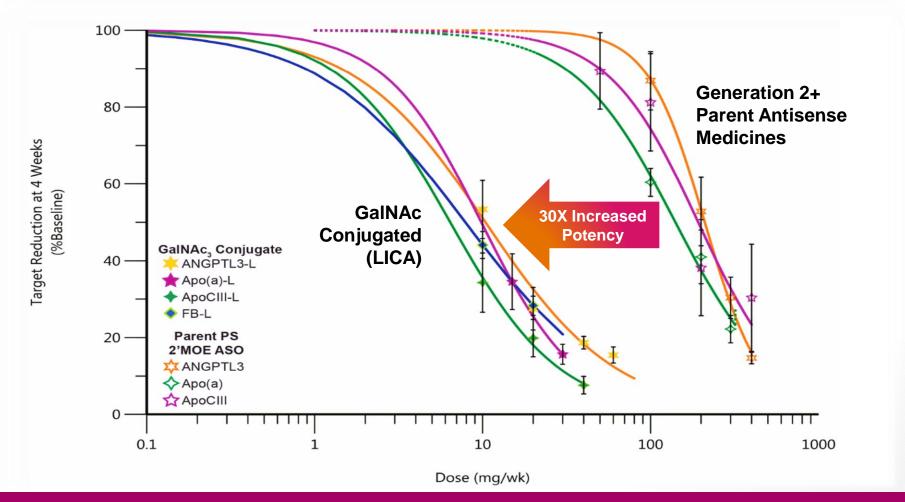
Advances in Our Technology Substantially Improve the Utility of Antisense Medicines





New Directions for Medicinal Chemistry

Liver LICA: Targeting Specific Tissues and Cells with Ligands





Greater than 30-fold increase in potency of LICAs targeting the liver

Liver LICA

An Example of Advances in Technology Enhancing the Value of Our Pipeline

14 LIVER-TARGETED LICA MEDICINES IN PIPELINE

	14 LIVER TARGETED LIGA					
MEDICINE	INDICATION	PHASE	i I	PHASE II	PHASE III	
AKCEA-APO(a)-L _{Rx}	Cardiovascular disease					
AKCEA-ANGPTL3-L _{Rx}	Cardiometabolic disorders					
AKCEA-APOCIII-L _{Rx}	Cardiovascular disease					
IONIS-GHR-L _{Rx}	Acromegaly					
IONIS-HBV-L _{Rx}	Hepatitis B virus infection					
IONIS-FB-L _{Rx}	Complement-mediated diseases					
IONIS-AGT-L _{Rx}	Treatment-resistant hypertension					
IONIS-TMPRSS6-L _{Rx}	β-Thalassemia					
IONIS-PKK-L _{Rx}	Hereditary angioedema				SEVERE AND RARE	
IONIS-FXI-L _{Rx}	Clotting disorders				CARDIOMETABOLIC	
IONIS-AZ4-2.5-L _{Rx}	Cardiovascular disease				AND RENAL	
AKCEA-TTR-L _{Rx}	Transthyretin amyloidosis				OTHER	
ION224	Nonalcoholic steatohepatitis					
ION839	Nonalcoholic steatohepatitis					

Liver LICA

An Example of Advances in Technology Enhancing the Value of Our Pipeline

14 LIVER-TARGETED LICA MEDICINES IN PIPELINE

MEDICINE	INDICATION	MARKET OPPORTUNITY	
AKCEA-APO(a)-L _{Rx}	Cardiovascular disease		
AKCEA-APOCIII-L _{Rx}	Cardiovascular disease		
IONIS-HBV-L _{Rx}	Hepatitis B virus infection		
IONIS-FB-L _{Rx}	Complement-mediated diseases	Addrossing large	
IONIS-AGT-L _{Rx}	Treatment-resistant hypertension	Addressing large patient populations	
IONIS-FXI-L _{Rx}	Clotting disorders		
IONIS-AZ4-2.5-L _{Rx}	Cardiovascular disease		
ION224	Nonalcoholic steatohepatitis		
ION839	Nonalcoholic steatohepatitis		
AKCEA-ANGPTL3-L _{Rx}	Metabolic disorders	Medium	
IONIS-TTR-L _{Rx}	Transthyretin amyloidosis	Medium	
IONIS-TMPRSS6-L _{Rx}	β-Thalassemia	Medium	
IONIS-GHR-L _{Rx}	Acromegaly	Small (Rare)	
IONIS-PKK-L _{Rx}	Hereditary angioedema	Small (Rare)	

Gen 2.5 Liver LICA

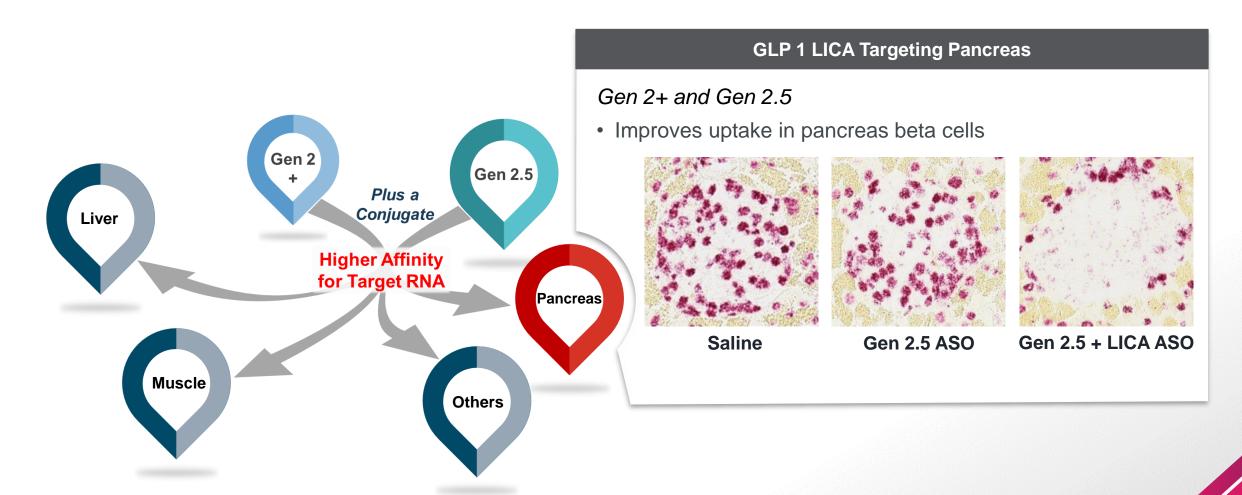
An Example of Advances in Technology Enhancing the Value of Our Pipeline

2 LIVER-TARGETED Gen 2.5 LICA MEDICINES IN PIPELINE

MEDICINE	INDICATION	MARKET OPPORTUNITY
AKCEA-APO(a)-L _{Rx}	Cardiovascular disease	Large
AKCEA-APOCIII-L _{Rx}	Cardiovascular disease	Large
IONIS-HBV-L _{Rx}	Hepatitis B virus infection	Large
IONIS-FB-L _{Rx}	Complement-mediated diseases	Large
IONIS-AGT-L _{Rx}	Treatment-resistant hypertension	Large
IONIS-FXI-L _{Rx}	Clotting disorders	Large
ION224	Nonalcoholic steatohepatitis	Large
IONIS-AZ4-2.5-L _{Rx}	Cardiovascular disease	Potential for commercially attractive
ION839	Nonalcoholic steatohepatitis	oral delivery
AKCEA-ANGPTL3-L _{Rx}	Metabolic disorders	Medium
IONIS-TTR-L _{Rx}	Transthyretin amyloidosis	Medium
IONIS-TMPRSS6-L _{Rx}	β-Thalassemia	Medium
IONIO OLID I		Cmall (Dava)
IONIS-GHR-L _{Rx}	Acromegaly	Small (Rare)

Chemistry Evolution

The Power of Conjugations

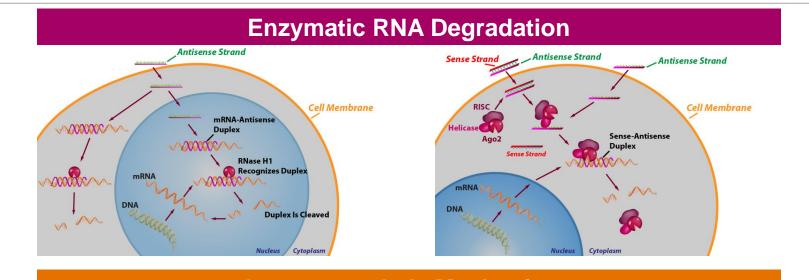




Antisense Mechanisms:

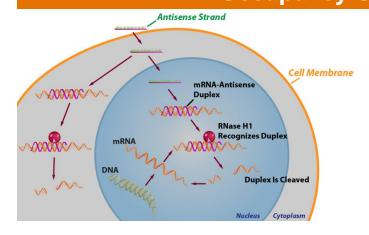
Simplified

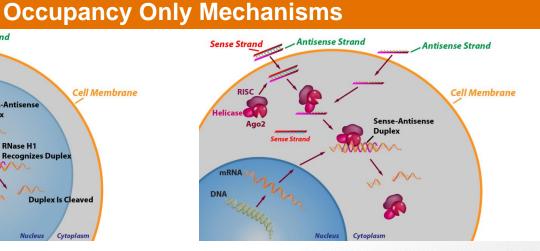












Translation Arrest



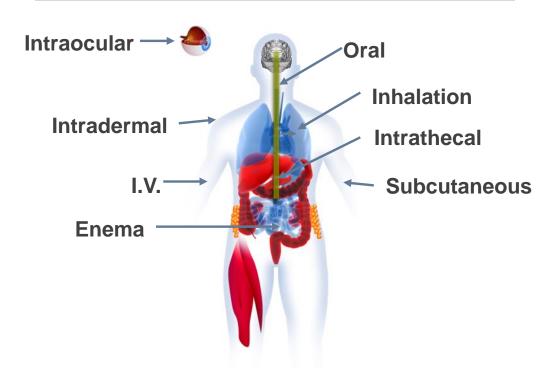
Post RNA Hybridization Mechanisms for Antisense Validated by Ionis

Occupano	Occupancy		
Loss of Function	Gain of Function	Induced Degradation	
5' cap inhibition	Altered processing	RNAse H1	
Translational arrest	uORF utilization	AGO2	
Alternate polyadenylation signal utilization	TIE utilization	NMD	
	NMD inhibition	No Go decay	
	PTC readthrough		

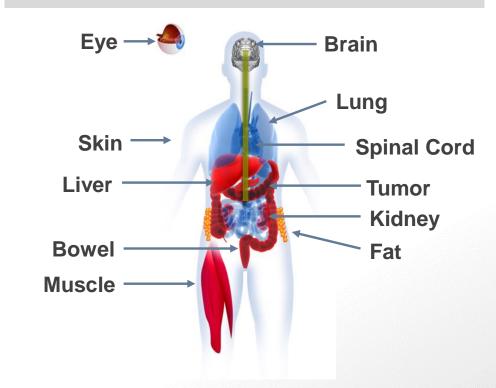


Methods of Administration and Technology Advances Create Breadth in Our Pipeline Today

ADMINISTERED THROUGH MULTIPLE ROUTES OF DELIVERY



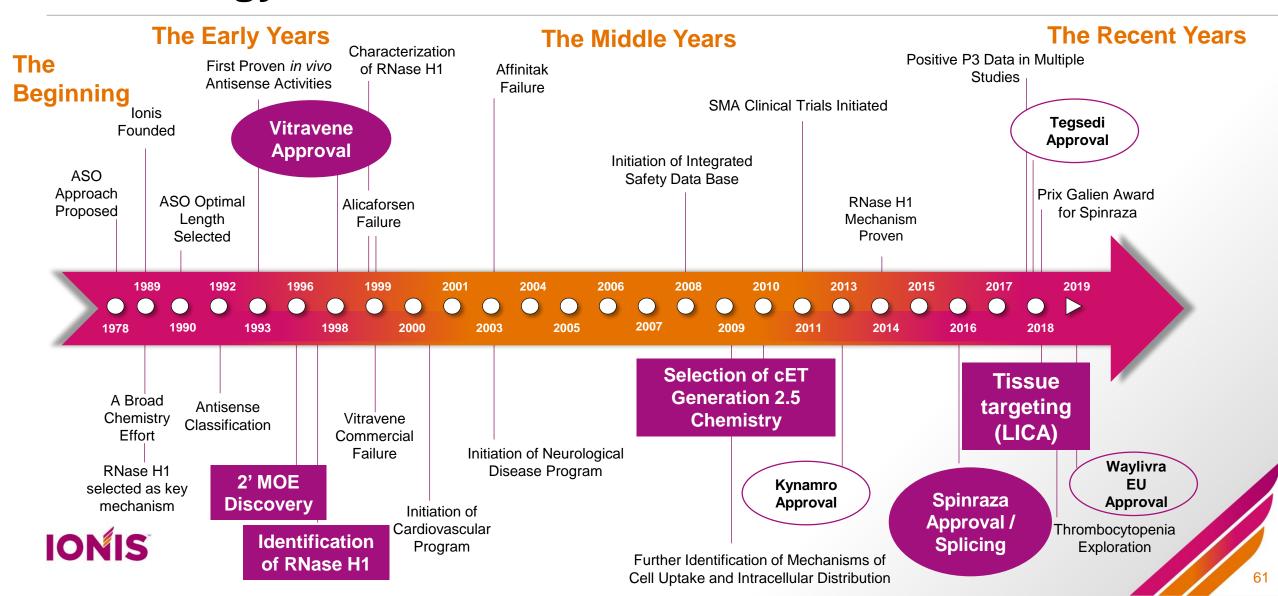
BROAD CLINICAL ACTIVITY IN MULTIPLE TISSUES





Multiple routes of delivery, multiple target tissues

Technology Timeline



In Late 1999, the Alicaforsen Phase 2 Failure Dramatically **Reduced Stock Price**

ISIS ANNOUNCES DISAPPOINTING RESULTS FROM ISIS 2302 CLINICAL

Carlsbad, CA – December 15, 1999 -- Isis Pharmaceuticals Inc. (NASDAQ: ISIP) announced today that the data from the clinical trial of its antisense ICAM-1 inhibito ISIS 2302, in Crohn's disease did not demonstrate efficacy and that the profile of the drug does not support an NDA filing. The efficacy demonstrated, using the combin primary end point of clinical remission plus complete steroid withdrawal, was approximately 20% in all three arms of the study. This negative outcome was unexpected. In late 1998, the company conducted an interim analysis of the first patients enrolled in the study. Based on the positive data from the interim analysis

ISIS PHARMACEUTICALS REPORTS FIRST QUARTER 2000 RESULTS

Despite this setb able to continue anticipates sign of its resources

company believe

Carlsbad, CA, May 10, 2000 -- Isis Pharmaceuticals, Inc. (NASDAQ: ISIP), today announced its financial results for the first quarter ended March 31, 2000. The company's doss applicable to common stock for the quarter was \$18.6 million, or \$0.56 per share, compared with a loss applicable to common stock of \$17.8 million, or \$0.58 per share, for the fourth quarter of 1999 and a net loss of \$12.6 million, or \$0.46 per share, for the first quarter of 1999.

IONIS

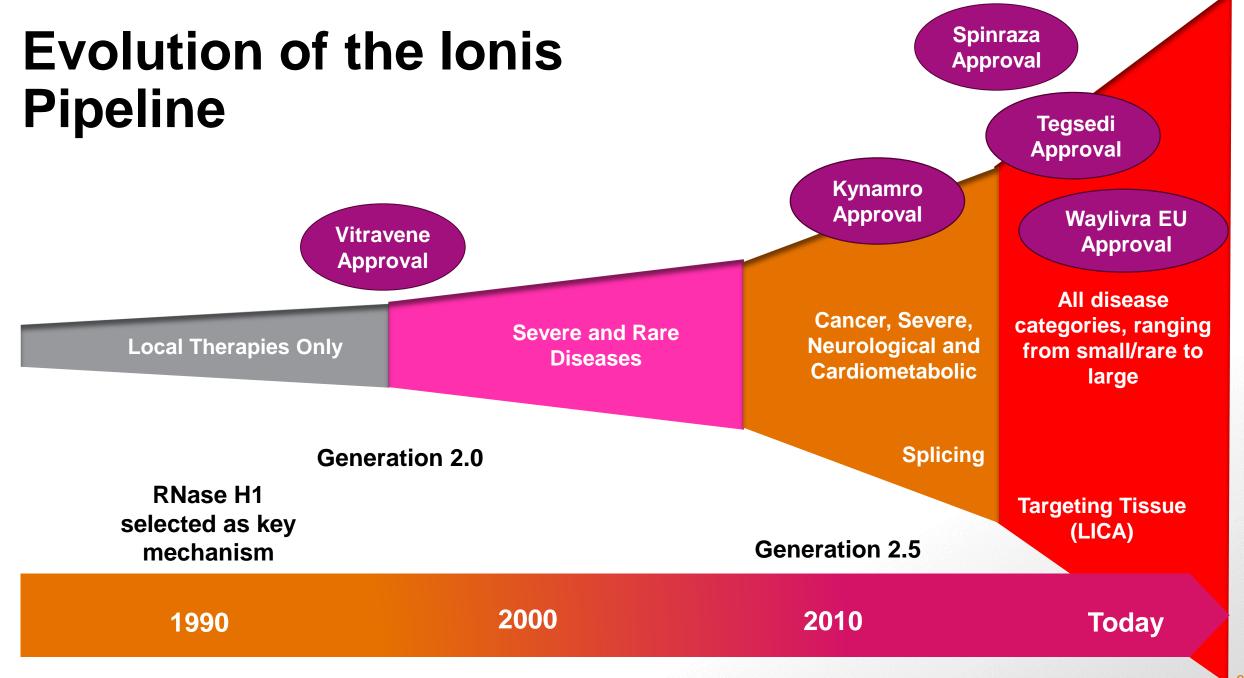
Isis' loss from operations was \$12.6 million for the first quarter of 2000 compared with a loss of \$12.5 million for the fourth quarter of 1999 and a loss of \$10.6 million for the first quarter of 1999. Net of onetime restructuring costs associated with the company's reduction in workforce in December 1999, Isis' loss from operations in the first quarter of 2000 was \$11 million. Isis earned revenue of \$4.1 million in the quarter compared to \$9.5 million during the fourth quarter of 1999 and \$6.6 million in the first quarter of 1999. The revenue decrease was primarily due to the conclusion of development funding by

ISIS REPORTS YEAR END AND FOURTH QUARTER RESULTS FOR 1999

Carlsbad, CA, February 10, 2000 -- Isis Pharmaceuticals, Inc. (NASDAQ: ISIP) today reported its financial results for the year and for the fourth quarter ended December 31, 1999. The company's loss applicable to common stock for the full year was \$59.6 million, or \$2.08 per share, compared with a loss applicable to common stock of \$43.0 million, or \$1.60 per share in 1998. The company's loss

\$43.1 million for 1999 from \$37.8 million for 1998. ations was principally due to a decline in contract

million in 1999 from research and development million in 1998. This decrease was principally due cognized in 1998 from licensing certain patents. censing patents was not significant.



Ionis Created, Validated, and Continues to Advance an Efficient RNA-Targeting Platform

DELIVERING GREAT VALUE TODAY AND BEYOND

Most Direct Route from Gene to Medicine

Uniquely specific and broadly applicable

Efficient Discovery & Early Development

Dramatically reduced cost and increased success through clinical proof of concept

Consistent Performance Within Chemical Classes

Higher success rate in discovery and development

Advances Rapidly Incorporated Across the Entire Pipeline

Chemistry, manufacturing, formulation, analytical methods

Consistent Pipeline Growth

Robust, mature, diversified pipeline, adding 3-5 new medicines per year

New Directions for Medicinal Chemistry

Targeting Specific Sites in the Cell and Cellular Functions

nature biotechnology

Article | Published: 29 April 2019

Chemical modification of PS-ASO therapeutics reduces cellular protein-binding and improves the therapeutic index

Wen Shen, Cheryl L. De Hoyos, Michael T. Migawa, Timothy A. Vickers, Hong Sun, Audrey Low, Thomas A. Bell III, Meghdad Rahdar, Swagatam Mukhopadhyay, Christopher E. Hart, Melanie Bell, Stan Riney, Susan F. Murray, Sarah Greenlee, Rosanne M. Crooke, Xue-hai Liang, Punit P. Seth & Stanley T. Crooke

Stanley T. Crooke

■

Nature Biotechnology (2019)

Nucleic Acids Research

Nucleic Acids Research, 2019 1 doi: 10.1093/nar/gkz247

NAR Breakthrough Article

Site-specific replacement of phosphorothioate with alkyl phosphonate linkages enhances the therapeutic profile of gapmer ASOs by modulating interactions with cellular proteins

Michael T. Migawa, Wen Shen, W. Brad Wan, Guillermo Vasquez, Michael E. Oestergaard, Audrey Low, Cheryl L. De Hoyos, Ruchi Gupta, Susan Murray, Michael Tanowitz, Melanie Bell, Joshua G. Nichols, Hans Gaus, Xue-hai Liang , Eric E. Swayze, Stanley T. Crooke and Punit P. Seth

Ionis Pharmaceuticals, 2855 Gazelle Court, Carlsbad, CA 92010, USA

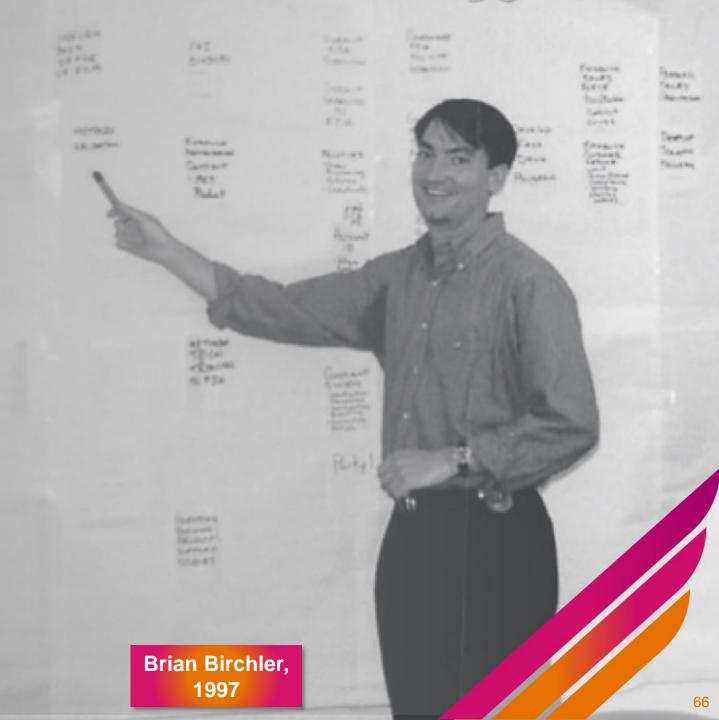
Received February 14, 2019; Revised March 21, 2019; Editorial Decision March 22, 2019; Accepted April 02, 2019

Ionis' work published in *Nature Biotechnology* and *Nucleic*Acids Research demonstrate new advances in ASO technology





Novel Business Model



Ionis' Novel Business Model

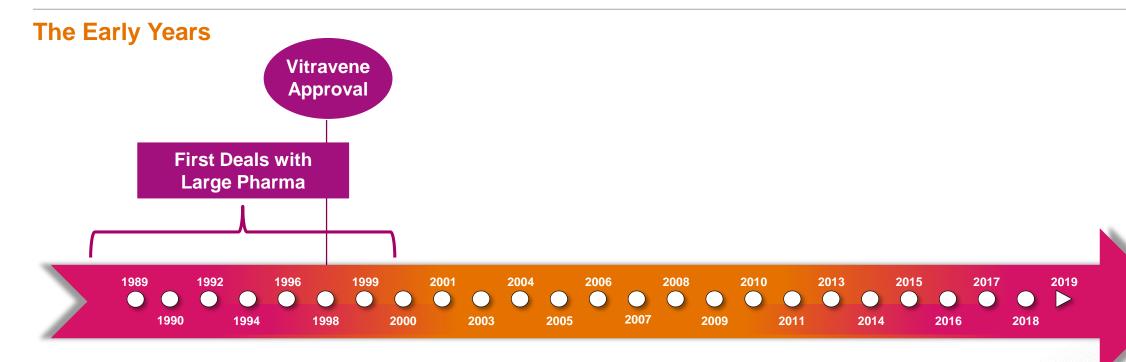
Committed to Innovation

What we set out to create

- A small innovation-centered core organization
- A culture of "YES"
- A strategy to identify the optimal organizations to develop and commercialize each precious medicine in our pipeline
- Multiple sources of revenue



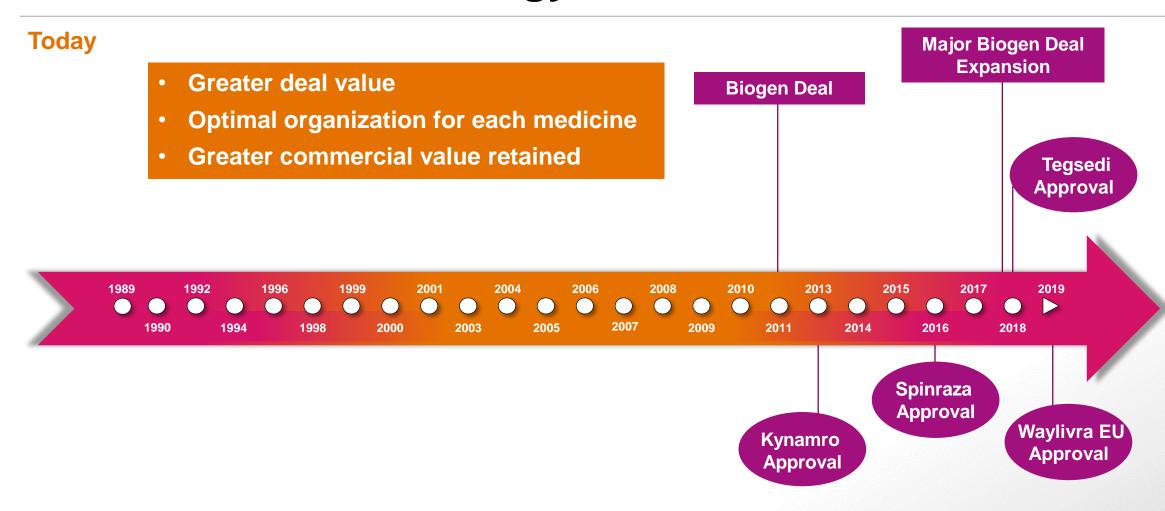
Business Model & Strategy Timeline



- Cash
- Access to resources
- Validate our technology



Business Model & Strategy Timeline





Business Model & Strategy Timeline





2018 Biogen Collaboration

An Example of the Significantly Increasing Value of our Technology

	2013 Strategic Neurology Collaboration	2018 Strategic Neurology Collaboration
Upfront payment	\$100 Million	\$1 Billion*
Research term	6 years	10 years
Option timing	Clinical proof-of-concept	Completion of IND-enabling studies
Additional payments per typical program	Up to \$220M	Up to \$270M
Royalty rate	Low to mid teens	Mid teens to twenty
*Includes \$625 million for Ionis stock at 25% cash premium		



The Antisense Advantage: The Ionis Business Model and Technology Have Resulted in a Proven, Efficient Platform for Creating New Medicines



IONIS

1 medicine / 11 employees



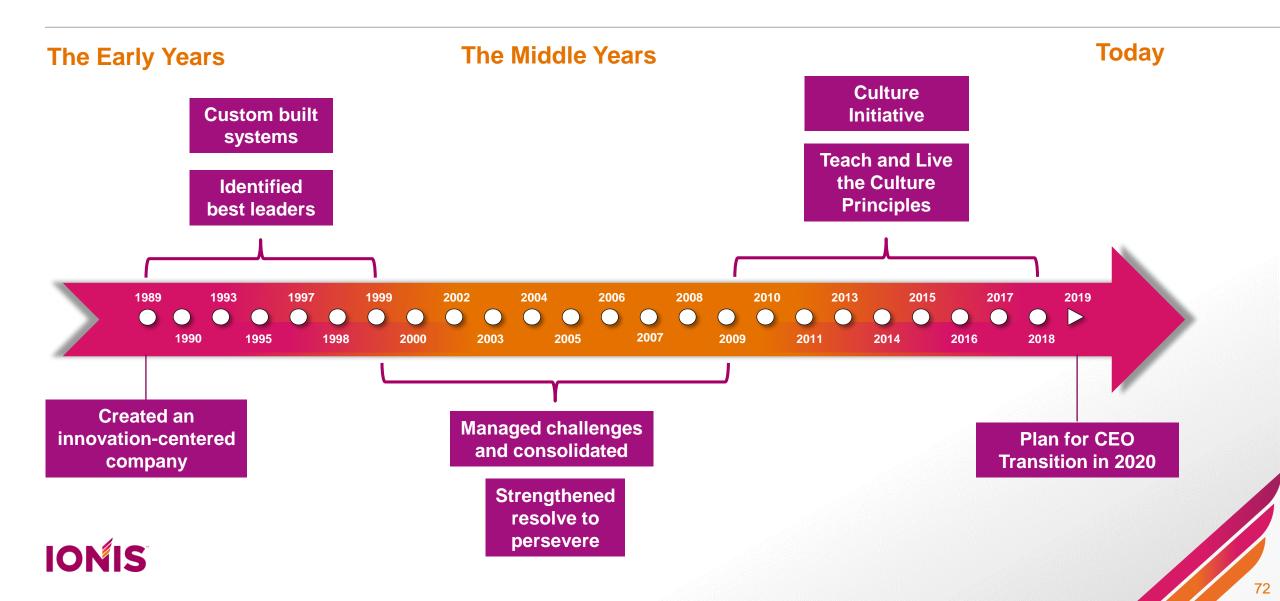
TRADITIONAL PHARMA

1 medicine / >1,000 employees





Culture Timeline





Coupling a More Efficient Technology Platform to a Tailored Business Model

Ever-growing competitive advantage

Large and growing commercial opportunities

Most Direct Route from Gene to Patient

Higher Success Rate

Efficient Infrastructure

Optimal Approach for Each Medicine

Creating growing value for patients and shareholders





Continuing the Ionis Vision Outstanding Scientific Leadership Deep and Talented Organization Long Tenured Leadership Commitment to Patients IONIS



